## Appendix B - 2013-14 Savings

|     |                                 |                  |  |             | l  | I   |
|-----|---------------------------------|------------------|--|-------------|--|---|
| Ref | directorate                     | service          | description  | amount / £k | delivery   | impact  |
| 1   |                                 | Education        | Staffing Reviews   | 85          | Efficiency savings generated from a review of current  | No direct impact on service users - efficiency-related  |
| 2   | <u>(non-Asc)</u><br>Resources   | Customer<br>Serv | The management structure within the<br>Contact Centre has been reviewed which<br>will lead to a reduction in one senior<br>manager post.     | 75          | staffing structures<br>restructuring of Contact Centre Management -<br>commencing Oct 2012   | There will be no impact on front line service delivery.<br>Capacity to undertake strategic work will be reduced   |
| 3   | Environment                     | P&C              | Delete Compliance Officer  | 23          | Delete post  | Reduced service responsiveness and proactive monitoring of development.   |
| 4   | Communities<br>(ASC)            | ASC              | Reconfigure the internal reablement service to meet appropriate demand   | 600         | More appropriate allocation of targeted service and resulting reduction in staffing level  | No impact on service users. Some staff redundancies.  |
| 5   |                                 | ASC              | Reduce the price paid for external residential and nursing care beds   | 250         | New placement policy (using a wider range of homes)<br>and setting a 'usual rate' paid for beds. Increasing the<br>capacity of in-house homes in order to reduce                                       | An increased number of service users may be placed  |
| 6   | Environment                     | CEP              | Second tranche of savings from shared<br>EH service  | 60          | external provision.<br>Restructure of service  | None  |
| 7   | Communities<br>(non-Asc)        | Children's       | Change service model for adolescents   | 50          | Bring all services for adolescents together under one manager.   | This should result in more streamlined access for<br>young people to the support that they need.  |
| 8   | Communities<br>(ASC)            | ASC              | Review the arrangements for very high<br>cost clients currently looked after in their<br>own homes   | 50          | Ensuring that where care at home for a service user<br>is costing in excess of £35k per annum, the case is<br>reviewed to ensure that this remains the most<br>appropriate way of meeting their needs. | In situations where residential care would be more appropriate to meet needs, some people may move to this type of setting.   |
| 9   | Resources                       |                  | To enter into a shared service with<br>Bracknell Forest Council for the provision<br>of information security support                         | 25          | 0.5FTE Salary saving by sharing Info' Security<br>Officer with Bracknell   | WBC would provide the resource and receive a<br>payment from BFBC. There will be a reduction in the<br>level of support provided to WBC since the current<br>one FTE post will be shared between two authorities<br>in the future |
| 10  | Resources                       | Customer<br>Serv | This involves a saving being made<br>through the transfer 'in house' of a service<br>currently provided for WBC by RBC.                      | 20          | dependence on Children's Information Service<br>project migration being delivered successfully by CYP  | This is an efficiency saving, which should have no impact on the service being provided.  |
|     | Resources                       | Finance          | VAT shared service with Wokingham  | 10          | negotiation with Wokingham to deliver their VAT service  | nil - no impact on service provided   |
|     | Environment<br>Communities (nor |                  | waste savings<br>Additional income from Supporting   | 275<br>150  | Saving in contract price<br>Further savings generated from a review of current   | None<br>Savings have been identified from a review of current   |
| 14  | Environment                     | H&T              | People<br>Income from highways   | 110         | budgets and service provision.<br>Income from, for example, utilities and traffic orders   | contracts which will then continue into 13/14 None  |
|     |                                 |                  | Increased trading with schools   | 85          | Additional income from moving parts of the Education   |   |
|     | (non-Asc)                       | H&T              | On street charging   | 30          | service to a trading model with Schools<br>New charge on specific roads in Newbury   | Likelihood of complaints when new on-street charging is implemented, and some displaced parking issues.   |
| 16  | Communities<br>(non-Asc)        | Education        | Children's Centres & Early Years   | 35          | Increased income from courses and venue hire   | No impact on service  |
| 17  | Resources                       |                  | Income from marriage and other registration activity continues to increase and there is an expectation that this will continue into 2013/14. | 16          | depends on increase in demand for these services -<br>not anticipated to be an issue based on previous<br>years profile in this area   | nil - no impact on service provided   |
| 18  | Resources                       | SSU              | Contribution via Education for the<br>administration of School Appeals which is<br>carried out by the Policy and Scrutiny<br>Team.           | 15          | Contribution from Education to support salary costs of School Appeals  | There will be no impact on the service provided.  |
| 19  | Environment                     | H&T              | Charging for car parking on bank holidays  | 10          | The existing parking charges are being extended to include Bank Holidays in Newbury only. Blue badge holders will still be able to park free of charge.  | Possible displaced parking issue.   |
| 20  | Communities<br>(ASC)            | ASC              | Reduce the cost of external homecare   | 850         | Reduction in the number of hours being purchased<br>externally and new tendering arrangements to reduce<br>hourly rates.   | Only impact on service users may be a change in<br>carer  |
| 21  | Communities<br>(ASC)            | ASC              | Efficiency savings required to match the expected level of investment needed in respect of LD Transitions.                                   | 536         | A range of efficiency savings are being identified by<br>the ASC Programme Board to offset this investment.  | None - the needs of young people making the transition to Adult Services will be met.   |
|     | Communities<br>(non-Asc)        |                  | Removal of funding for 2 year old<br>education moved to the Dedicated<br>Schools Grant   | 144         | Removal of budget  | Additional monies are transferring through to the DSG for this activity from 1.4.2013, so no service impact   |
| 22  | Communities<br>(non-Asc)        | Education        | Movement of budget from Disability<br>placements to Looked after children (see<br>additional cost pressures)                                 | 200         | Movement in budget   | none  |
| 23  | Communities<br>(non-Asc)        | Education        | Early Intervention with Families   | 155         | Reduction in some spend on Early Years workforce development and bringing the Children's Information Service in-house  | Services continue to be provided  |
| 24  | Communities<br>(non-Asc)        |                  | Home to School Transport efficiency savings  | 300         | Review of contracts resulting in lower prices  | None  |
| 25  |                                 | CCHS             | Supporting People  | 150         | Efficiency savings generated from a review of current budgets and service provision.   | No impact   |
| 26  |                                 | ASC              | Reduce the cost of other services provided by the in-house homecare team   | 100         | Reviewing arrangements for out of hours, night wardens and foot care services  | Not known until reviews undertaken  |
| 27  | Communities<br>(ASC)            | ASC              | Deliver care within the Council's agreed eligibility framework   | 100         | Ensuring the correct and consistent application of the<br>'critical' policy  | No impact on existing service users   |
| 28  | Communities                     | Education        | School Lunch Subsidy   | 100         | Subsidy removed from contract  | nil - negotiation completed   |
|     |                                 | Finance          | Insurance premium renewal  | 60<br>56    | Through improved contract savings  | none<br>Reduction of one Business Support post may impact   |
|     |                                 | H&T              | Efficiency (includes 1fte)   | 56          | Budget reduction   | Reduction of one Business Support post may impact<br>on ability to support technical teams and meet<br>response times.  |
| 31  | Communities<br>(ASC)            | ASC              | Review the Personal Budget arrangements  | 50          | Ensuring the PB process is robust with eligible needs, needs are correctly assessed and the PB awarded reflecting the cost of meeting that need.   | No impact on existing service users   |
| 32  | Resources                       | Finance          | Reduction to the external audit fee due to<br>a new contract put in place by the Audit<br>Commission   | 48          | negotiation with KPMG over their audit fee   | nil - no impact on service provided   |
| 33  | Resources                       | Finance          | Agresso licence  | 48          | Annual saving in contract price with the provider  | nil - no impact on service provided   |

## Appendix B - 2013-14 Savings

| 34 | Resources   | Finance          | H&S Advisor post / amendment to<br>schools buy back   | 40 | Amend the Insurance fair funding offer to include<br>Health Safety as a mandatory add-on. This would<br>raise income received from Schools, in respect of<br>Health & Safety. | need to ensure that school expectations are delivered<br>with reduced resource; risk that some schools would<br>pull out buying insurance as well as Health & safety |
|----|-------------|------------------|---|----|---|--|
| 35 | Environment | H&T              | Replace revenue with grant funding in<br>Projects   | 30 | Movement in budget  | None   |
| 36 | Environment | P&C              | Service Efficiencies  | 44 | Budget reduction  | None   |
| 37 | Resources   | ICT              | Various efficiency savings from within the ICT Infrastructure Service.  | 25 | Reduction in hardware budget  | These are efficiency savings so they will not have any<br>impact on front line service delivery  |
| 38 | Resources   | HR               | The Council continues to shift recruitment<br>advertising on-line. The budget has as a<br>result fallen significantly in recent years,<br>and this saving is a continuation of this<br>approach.  | 20 | not affected  | There will be no impact on the Council's recruitment activity, other than a move away from newspaper periodicals   |
| 39 | Resources   |                  | A range of small efficiency savings across<br>the Emergency Planning and Partnership<br>budgets in Strategic Support.   | 19 | Removal of budget   | None - this is an efficiency saving  |
| 40 | Resources   | ICT              | Procurement savings through negotiation of ICT support contracts.   | 17 | Renegotiated support contracts.   | These are efficiency savings so they will not have any impact on front line service delivery.  |
| 41 | Resources   | ICT              | Reduction in the use of the postal service<br>with an increased use of digital<br>communication methods.  | 15 | Reduction in postage and casual salaries cost   | This is an efficiency saving delivered through reduced demand  |
|    | Resources   |                  | A range of small efficiency savings across the finance budget.  | 13 | Removal of small S&S budgets within Assurance   | None - this is an efficiency saving  |
| 43 | Resources   | _                | A range of small efficiency savings from within the Legal Service   | 11 | Removal of budget   | These are efficiency savings which will have no<br>impact on service delivery.   |
| 44 | Resources   | ICT              | Various efficiency savings from within the  | 11 | Small employees budgets due to loss of staff -  | These are efficiency savings so they will not have any   |
| 45 | Resources   |                  | ICT Education Service<br>A range of savings in relation to ICT costs  | 10 | expenses, car allowances, overtime<br>No issues with this saving proposal   | impact on front line service delivery<br>None - this is an efficiency saving   |
| 46 | Resources   | Serv<br>HR       | including licenses.<br>Staffing realignment – A minor restructure<br>within the HR Service which will result in   | 10 | not affected  | The saving will have no impact on the delivery of the training function.   |
| 47 | Resources   | ICT              | an efficiency saving.<br>Various efficiency savings from within the   | 10 | Various efficiency savings  | These are efficiency savings so they will not have any   |
| 48 | Resources   | ICT              | ICT Customer Service.<br>Reduced support costs via Capita due to<br>re-negotiation following schools transfer   | 10 | Renegotiated costs with Capita  | impact on front line service delivery<br>This is an efficiency saving that will have no impact<br>on service delivery  |
| 49 | Resources   | Finance          | to academy status<br>A range of small efficiency savings across   | 10 | Reduction to budgets in supplies and services   | nil - no impact on service provided  |
| 50 | Resources   |                  | the finance budget.<br>Democratic Services  | 10 | reflected lower staffing levels<br>Reduce printing of agendas to members  | This will necessitate greater reliance on electronic   |
| 51 | Resources   | HR               | A range of small efficiency savings from  | 8  | n/a   | communication of information<br>These are efficiency savings which will have no  |
| 52 | Resources   | Customer<br>Serv | within the HR Service<br>Discussions are underway regarding the<br>relocation of the HMRC office in Newbury<br>to the Council's Market Street offices. If<br>agreed, this will provide an income stream   | 8  | 4 no HMRC staff - office sharing  | impact on service delivery.<br>None. The HMRC team (4 staff) can be<br>accommodated.   |
| 53 | Resources   |                  | (£8k)<br>Reductions to supplies and services  | 8  | Reduction of subscriptions budget   | nil - no impact on service provided  |
| 54 | Resources   | ICT              | budget<br>Various efficiency savings from within the<br>ICT service.  | 6  | Car allowance budgets unused  | These are efficiency savings so they will not have any impact on front line service delivery   |
| 55 | Resources   |                  | Relates to a reduction in superannuation costs paid by the Council.   | 5  | No issues with this saving proposal   | None   |
| 56 | Communities |                  | Raising Participation Partnership -<br>reduction in funding.  | 15 | As arrangements for the raised school leaving age come into place, some of the preparatory activities can cease.  | No impact  |
| 57 | Communities |                  | Premature Retirement /dismissal Costs<br>(various lines, but one-off only )   | 45 | This budget funds PRC costs in schools, many of which are not quantified until the new academic year. This is a one-off saving.   | No impact  |
|    | Communities |                  | Service disinvestment: Handy Person<br>service - this service provides small<br>repairs at low rates to individuals. Aimed<br>at older people its key benefits are that<br>employers are both suitably qualified and<br>vetted e.g. CRB checks. | 32 | Service capacity will be reduced by one fte, with one post remaining.   | Fewer older people will be able to access the service<br>but it will continue to target those most in need.  |
| 59 | Communities | CCHS             | Supported Living Service for people with learning disabilities - tender of existing contract should deliver efficiencies  | 30 | This is an existing service, re-tendering may mean changes for service users, although every effort will be made to minimise any impacts.                                     | Likely to be limited impact  |
| 60 | Communities |                  | Support service for older people & people<br>with physical disabilities - re-modelling<br>and re-tender should enable efficiencies<br>through economies of scale created.   | 48 | Service capacity will be reduced resulting in fewer<br>older people being able to access the service, but it<br>will continue to target those most in need.                   | Limited impact   |
| 61 | Communities | ASC              | CMHT Training Grant   | 13 | This is a grant for training which is no longer required.   | Limited impact; access to training reduced.  |
| 62 | Communities | ASC              | Mental Capacity Act Grant   | 5  | This new duty has now been mainstreamed.  | No impact  |
| 63 | Communities | ASC              | Learning Disability Development Fund  | 10 | The Partnership Board have had access to this Grant to help set up new services which are now better established.   | No longer required - no impact   |